

Name of ATO	Assessor		Date	
Version number of courseware	Language of co	ourseware		

Ref	Scrum Essentials Course		Yes / No	Evidence/Remarks
СО	Concepts			
	Does the course convey:		Y/N	
CO1a	The definition of Scrum, its purpose and composition	✓		
CO1b	What Scrum Theory is founded on: Empiricism and Lean thinking	~		
CO1c	The names of the Three Pillars of empirical process control: Transparency; Inspection; Adaptation	~		
CO1d	The names of the Scrum Values and how they relate to each other	~		
CO1e	The names of the Agile Principles	✓		
CO1f	The four Agile Manifesto value statements and the text that contextualizes them	~		
	Does the course guide the trainer to explain:		Y/N	
CO2f	Scrum's intended use and approach to adoption	✓		
CO2g	The reasoning behind empiricism and Scrum Theory	✓		
CO2h	The Three Pillars of empirical process control: Transparency	~		
CO2i	The Three Pillars of empirical process control: Inspection	✓		
CO2j	The Three Pillars of empirical process control: Adaptation	✓		
CO2k	How the Scrum Values give direction to the Scrum Team	~		
CO2I	The aspects of the Principles supporting the Agile Manifesto	~		

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# **O** APMG International

## Scrum Essentials Course Syllabus Assessment Standards

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CO2m	All the Values are equal and inter-related as are all the Principles	~	
CO2n	How Scrum embraces Lean thinking	✓	

RO	Roles			
	Does the course convey:		Y/N	
RO1a	The composition, structure and purpose of the Scrum Team	~		
RO1b	The purpose and overarching responsibility of the Developers who are committed to creating any aspect of a usable Increment each Sprint	~		
RO1c	The purpose and overarching accountability of the Product Owner for maximizing the value of the product resulting from the work of the Scrum Team.	~		
RO1d	The purpose and overarching accountability of the Scrum Master for establishing Scrum as defined in the Scrum Guide.	~		
	Does the course guide the trainer to explain:			
RO2e	The concepts of self-organizing and cross-functionality of the Scrum Team	~		
RO2f	The rationale for optimal sizing of the Scrum Team(s) involved in the development of a product			
RO2g	<ul> <li>The commitment of the developers to:</li> <li>Creating a plan for the Sprint, the Sprint Backlog;</li> <li>Instilling quality by adhering to a Definition of Done;</li> </ul>	~		

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	<ul> <li>Adapting their plan each day toward the Sprint Goal; and,</li> <li>Holding each other accountable as professionals. And how this is achieved</li> </ul>				
	<ul><li>The accountabilities of the Product Owner to:</li><li>Developing and explicitly communicating the</li></ul>				
	Product Goal;				
RO2h	<ul> <li>Creating and clearly communicating Product Backlog items;</li> </ul>	~			
	<ul> <li>Ordering Product Backlog items; and,</li> </ul>				
	<ul> <li>Ensuring that the Product Backlog is transparent, visible and understood</li> </ul>				
	And how this is achieved				
	The ways in which the Scrum Master serves the Scrum Team				
	<ul> <li>Coaching the team members in self- management and cross- functionality;</li> </ul>				
RO2i	<ul> <li>Helping the Scrum Team focus on creating high-value Increments that meet the Definition of Done;</li> </ul>	~			
	<ul> <li>Causing the removal of impediments to the Scrum Team's progress; and,</li> </ul>				
	<ul> <li>Ensuring that all Scrum events take place and are positive, productive, and kept within the timebox.</li> </ul>				
RO2j	The ways in which the Scrum Master serves the Product Owner	~			
	<ul> <li>Helping find techniques for effective Product</li> </ul>				

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RO2k	<ul> <li>Goal definition and Product Backlog management;</li> <li>Helping the Scrum Team understand the need for clear and concise Product Backlog items;</li> <li>Helping establish empirical product planning for a complex environment; and</li> <li>Facilitating stakeholder collaboration as requested or needed.</li> </ul> The ways in which the Scrum Master serves the Organization <ul> <li>Leading, training, and coaching the organization in its Scrum adoption;</li> <li>Planning and advising Scrum implementations within the organization;</li> <li>Helping employees and stakeholders understand and enact an empirical approach for complex work; and, Removing barriers between stakeholders and Scrum Teams.</li></ul>	×		
EV	Events			
	Does the course convey:		Y/N	
EV1a	The name and purpose of the five Scrum Events	✓		
EV1b	The description and characteristics of a Sprint	$\checkmark$		
EV1c	The description and characteristics of Sprint Planning including identification of three topics covered during the event	~		
EV1d	The description and characteristics of the Daily Scrum	✓		

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EV1e	The description and characteristics of the Sprint Review	~		
EV1f	The description and characteristics of the Sprint Retrospective	~		
	Does the course guide the trainer to explain:		Y/N	
EV2f	How the Sprint enables empiricism and supports Lean Thinking			
	<ul><li>The rules applied during the Sprint that:</li><li>No changes are made that would endanger the</li></ul>			
	Sprint Goal;			
EV2g	Quality does not decrease;	✓		
	<ul> <li>The Product Backlog is refined as needed; and,</li> </ul>			
	<ul> <li>Scope may be clarified and renegotiated with the Product Owner as more is learned.</li> </ul>			
EV2h	The rationale behind Sprint duration, cadence and focus (including cancelling a Sprint if necessary)	~		
EV2i	The practicalities of forecasting including the concept of velocity and the visualization of plans and progress	~		
EV2j	The practicalities of Sprint Planning	✓		
EV2k	The practicalities of the Daily Scrum	~		
EV2I	The practicalities of the Sprint Review	✓		
EV2m	The practicalities of the Sprint Retrospective	~		
AR	Artifacts			
	Does the course convey:		Y/N	

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Version	number of courseware		Langua	Language of courseware				
AR1a	The name and purpose the commitment for eac	e of the three Scrum Artefacts and ch	~					
AR1b	The description of the F the Product Goal comm	Product Backlog and the purpose on nitment	of 🗸					
AR1c	The description of the S the Sprint Goal commit	Sprint Backlog and the purpose of ment	~					
AR1d	The description of the I Definition of Done com	ncrement and the purpose of the mitment	~					
	Does the course guid	e the trainer to explain:		Y/N				
AR2e	The characteristics, inc Backlog	eption and evolution of the Produc	t 🗸					
AR2f	The practicalities of Bac concept of 'ready'	cklog refinement including the	~					
AR2g	Practicalities associate	d with the Product Goal	~					
AR2h	The characteristics, inc Backlog	eption and evolution of the Sprint	~					
AR2i	Practicalities associate	d with the Sprint Goal	~					
AR2j	The characteristics, inc Increment	eption and evolution of the	~					
AR2k	Practicalities associate context of a Sprint	d with Increment delivery in the	~					
EG	Expanded Guidance							
	Does the course conv	/ey:		Y/N				
EG1a	Structuring Product Ba a I want So that	cklog items as User stories – the A format	\S ✓					

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EG1b	The four C's of Card, Conversation, Confirmation and Context	~		
EG1c	<ul><li>The practice of Comparative Estimating</li><li>What it is</li><li>The Fibonacci-like sequence</li></ul>	~		
EG1d	<ul> <li>The practice of Commitment based planning</li> <li>What it is</li> <li>How it can be used to predict velocity</li> </ul>	~		
	Does the course guide the trainer to explain:		Y/N	
EG2e	The rationale behind the 'As a I want So that' format	✓		
EG2f	<ul> <li>How the four C's of Card, Conversation, Confirmation and Context ideally support</li> <li>The collaborative processes of Product Backlog creation, refinement and ordering (card and conversation)</li> <li>The journey 'from ready to Done' between Product</li> </ul>	~		
	Backlog and Increments (confirmation and context)			
EG2g	The Planning Poker technique	✓		
EG2h	The Affinity Estimating technique	~		
EG2i	Commitment based planning technique	✓		